



Special Council

Agenda and Reports

For consideration on

**Tuesday, 15th November
2011**

In the Council Chamber, Town Hall, Chorley

At 6.30 pm



www.chorley.gov.uk

PROCEDURE FOR PUBLIC QUESTIONS/SPEAKING AT COUNCIL MEETINGS

- Questions should be submitted to the Democratic Services Section by midday, two working days prior to each Council meeting to allow time to prepare appropriate responses and investigate the issue if necessary (12 Noon on the Friday prior to the meeting).
- A maximum period of 3 minutes will be allowed for a question from a member of the public on an item on the agenda. A maximum period of 30 minutes to be allocated for public questions if necessary at each ordinary Council meeting, excluding the Annual Meeting.
- The question to be answered by the Executive Member with responsibility for the service area or whoever is most appropriate.
- On receiving a reply the member of the public will be allowed to ask one supplementary question.
- Members of the public will be able to stay for the rest of the meeting should they so wish but will not be able to speak on any other agenda item upon using their allocated 3 minutes.

07 November 2011

Dear Councillor

COUNCIL - TUESDAY, 15TH NOVEMBER 2011

You are invited to attend a meeting of the Chorley Borough Council to be held in the Council Chamber, Town Hall, Chorley on Tuesday, 15th November 2011 commencing at 6.30 pm for the following purposes.

AGENDA

1. **Apologies for absence**
2. **Minutes of meeting Tuesday, 27th September 2011 of Council (Pages 1 - 8)**
3. **Declarations of Any Interests**

Members are reminded of their responsibility to declare any personal interest in respect of matters contained in this agenda. If the interest arises **only** as result of your membership of another public body or one to which you have been appointed by the Council then you only need to declare it if you intend to speak.

If the personal interest is a prejudicial interest, you must withdraw from the meeting. Normally you should leave the room before the business starts to be discussed. You do, however, have the same right to speak as a member of the public and may remain in the room to enable you to exercise that right and then leave immediately. In either case you must not seek to improperly influence a decision on the matter.

4. **Mayoral Announcements**
5. **Public Questions**

Members of the public who have requested the opportunity to ask question(s) on any item(s) on the agenda will be asked to put their question(s) to the Council. Members of the public will be allowed to ask one supplementary question within their allocated 3 minutes.

6. **Corporate Strategy 2011/12 to 2014/15 (Pages 9 - 14)**
To consider the enclosed report of the Chief Executive.
7. **Motion Regarding Bus Services in Euxton**

It was agreed at the last Council meeting that the motion detailed below would be deferred to this meeting in order to allow a business case to be drawn up for the provision of a new bus service in Euxton.

“The Council notes with concern the decision taken by Stagecoach to withdraw the Number 16 bus service leaving residents in many parts of the village of Euxton cut off from local services. The council further notes that it is set to receive £427,500 in Section 106 monies for the purposes of Public Transport and Community Facilities from the Group 1 development on Buckshaw Village. Given that Stagecoach have indicated that they would be happy to provide a new service, if the necessary funding was made available, to replace the Number 16 and thereby linking the two railway stations of Euxton and Buckshaw Village, Chorley Council supports the Member of Parliament for Chorley in his proposal to approach BAE Systems and lobby for the early release of the Section 106 monies in order to provide this important bus service for the residents of Euxton.”

The Leader of the Council will provide an update at the meeting.

8. **Appointments to the Three Tier Forum**

To confirm Borough Council appointments to the Three Tier Forum.

9. **Any other item(s) the Mayor decides is/are urgent**

Yours sincerely



Gary Hall
Chief Executive

Carol Russell
Democratic Services Manager
E-mail: carol.russell@chorley.gov.uk
Tel: (01257) 515196
Fax: (01257) 515150

Distribution

To all Members of the Council and Directors.

**This information can be made available to you in larger print
or on audio tape, or translated into your own language.
Please telephone 01257 515118 to access this service.**

આ માહિતીનો અનુવાદ આપની પોતાની ભાષામાં કરી શકાય છે. આ સેવા સરળતાથી મેળવવા માટે કૃપા કરી, આ નંબર પર ફોન કરો: 01257 515822

ان معلومات کا ترجمہ آپکی اپنی زبان میں بھی کیا جاسکتا ہے۔ یہ خدمت استعمال کرنے کیلئے براہ مہربانی اس نمبر پر ٹیلیفون
کیجئے: 01257 515823

This page is intentionally left blank

COUNCIL**Tuesday, 27 September 2011**

Present: Councillor Pat Case (Mayor), Councillor June Molyneaux (Deputy Mayor), Councillors Ken Ball, Eric Bell, Alistair Bradley, Terry Brown, Henry Caunce, Matthew Crow, Alan Cullens, Magda Cullens, David Dickinson, Doreen Dickinson, Dennis Edgerley, Christopher France, Anthony Gee, Peter Goldsworthy, Marie Gray, Alison Hansford, Harold Heaton, Steve Holgate, Catherine Hoyle, Keith Iddon, Kevin Joyce, Hasina Khan, Paul Leadbetter, Roy Lees, Adrian Lowe, Marion Lowe, Greg Morgan, Simon Moulton, Mick Muncaster, Steve Murfitt, Beverley Murray, Mark Perks, Alan Platt, Debra Platt, Pauline Phipps, Dave Rogerson, Geoffrey Russell, Rosie Russell, Joyce Snape, Ralph Snape, John Walker, Stella Walsh, Paul Walmsley and Peter Wilson

11.C.218 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Julia Berry.

11.C.219 MINUTES

RESOLVED – that the minutes of the last Council meeting held on 19 July 2011 be confirmed as a correct record for signature by the Mayor.

11.C.220 DECLARATIONS OF ANY INTERESTS

Councillors Alan Cullens, Marie Gray, Steve Holgate and Marion Lowe declared a personal and prejudicial interest in item 10 Chorley Community Housing: Delivery of Stock Transfer Promises and left the meeting for the debate and decision on that item of business.

11.C.221 MAYORAL ANNOUNCEMENTS

The Mayor provide Members of the Council with an overview of the engagements that she had attended since the last Council meeting. These included celebrating the achievements of students at Runshaw and UCLAN; the opening of the new school at Buckshaw; AGMs for both Scouts and Guides; a TA open day; a celebration of 25 years of Friends of Chorley Hospital; the REACH fair; and visits to a Sue Ryder Home and to St Catherine's Hospice.

The Mayor referred to the forthcoming Remembrance Sunday on 13 November which would start with the procession from the Town Hall, followed by a service at St Laurence's Church and then at the Cenotaph in Astley Park. She hoped that as many Members as possible would be able to attend.

The Mayor invited Councillor Bell to update Members on a recent award the Council had received from the RSPCA. A Gold Footprint award had been received from the RSPCA for the Council's sustained high level of service in dealing with stray dogs including a commitment to education, enforcement and animal welfare initiatives.

11.C.222 PUBLIC QUESTIONS

There had been no requests received from members of the public.

11.C.223 GENERAL REPORT: EXECUTIVE CABINET

Members considered a general report of the Executive Cabinet meeting held on 18 August 2011.

It was moved by the Executive Leader, Councillor Peter Goldsworthy and seconded by the Deputy Leader, Councillor Ken Ball and **RESOLVED – that the report be noted.**

(a) Capital Programme Monitoring 2011/12 - 2013/14

Councillor Kevin Joyce, Executive Member for Transformation presented a report of the Chief Executive updating the capital programme for financial years 2011/12 to 2013/14 to take account of rephrasing of expenditure and other budget changes.

Members raised questions regarding proposed improvements to Cotswold House, the replacement of car park pay and display ticket machines and the debt reduction strategy.

Councillor Kevin Joyce, Executive Member for Transformation proposed, the Executive Leader seconded and it was **RESOLVED –That the changes to the capital programme for 2011/12 to 2013/14 be approved as detailed in appendix 1 to the report.**

(b) Revenue Budget Monitoring 2011/12 Report 1 (end of June 2011)

Councillor Kevin Joyce, Executive Member for Transformation presented a report of the Chief Executive seeking approval to two budget virements in order to invest in two new ICT systems.

Members raised questions regarding the impact of the loss of funding from the two budget areas; the need for ICT investment; plus a request for electronic links to previous years budget information to be included in future similar reports.

Councillor Kevin Joyce, Executive Member for Transformation proposed, the Executive Leader seconded and it was **RESOLVED –That approval be given to the virement of £20,000 from budgets within the Partnerships, Planning and Policy directorate and £72,000 from the Transformation directorate in order to finance capital investment in two new ICT systems.**

11.C.224 OVERVIEW AND SCRUTINY COMMITTEE AND TASK AND FINISH GROUPS

Members considered a general report of the work of the Overview and Scrutiny Committee and its Task Groups held on 5 September 2011.

It was moved by Councillor Adrian Lowe, Chair of the Committee and seconded by Councillor Debra Platt, Vice Chair and **RESOLVED – that the report be noted.**

11.C.225 REVIEW OF THE COUNCIL'S CONSTITUTION

The Executive Leader presented a report of the Council's Monitoring Officer seeking approval to a number of changes to the Constitution following the appointment of the new Chief Executive.

The changes required were in relation to the deputising function for the Chief Executive, and the consequent impact on a number of sections of the Constitution. Approval was sought to a new version of the Constitution incorporating these changes and also previous recent decisions of the Council relating to the Strong Leader model, revised Contract Procedure Rules and provision for substitute Members.

It was moved by the Executive Leader, Councillor Peter Goldsworthy, seconded by the Deputy Leader, Councillor Ken Ball and **RESOLVED –**

- 1. That in the first instance the Director of People and Places be authorised to deputise for the Chief Executive as Head of the Paid Service and where he is unable to act, the Director of Partnerships, Planning and Policy act as second deputy.**
- 2. That the revised Constitution incorporating these deputising powers, along with consequential changes and changes agreed at previous meetings be approved and published.**

11.C.226 REVIEW OF POLLING DISTRICTS AND PLACES

The Council received a report of the Chief Executive, acting in the capacity of Returning Officer, on the four yearly review of polling districts and places which sought approval to a number of polling station changes.

The review was a requirement of the Electoral Administration Act 2006 and following consultation, six proposals were brought forward for consideration and decision.

It was moved by the Executive Leader, Councillor Peter Goldsworthy, seconded by the Deputy Leader, Councillor Ken Ball and **RESOLVED – that the decisions on the six proposals be as follows:**

- 1. Euxton North Ward** – that Primrose Hill Primary School continue to be used as a polling station as Euxton Community Centre does not provide a suitable alternative venue due to its location and car parking issues.
- 2. Clayton le Woods and Whittle le Woods Ward** – that following the closure of Manor Rd Community Centre which is to become part of the Primary School next door, the Manor Rd Primary School now become the polling station for this area.
- 3. Lostock Ward** – that the Congregational Church Schoolrooms replace Bretherton Endowed Primary School as a polling station for this area.
- 4. Heath Charnock and Rivington Ward** – that having considered the request to close the current polling station at Rivington Parish Church Hall and amalgamate it with a neighbouring polling station, the request be refused and arrangements remain unchanged.
- 5. Heath Charnock and Rivington Ward** – that as there are no suitable alternatives to the use of a mobile polling station at the White Horse Public House car park, a more suitable mobile building be investigated for future elections.

6. **Adlington and Anderton** – that following a request for an additional polling station to accommodate residents of Owsten Court on the eastern edge of the Borough, the request be refused due to the very small number of voters involved.

11.C.227 CHORLEY COMMUNITY HOUSING (CCH): DELIVERY OF STOCK TRANSFER PROMISES.

The Director of Partnerships, Planning and Policy submitted a report for Members consideration on Chorley Community Homes (CCH) delivery of stock transfer promises.

In 2007 when the ownership and management of the Council's housing stock transferred to CCH, a key part of the transfer had been 76 tenant promises over the five year period April 2007 to March 2012. The promises were wide ranging and included the investment of £26million in the housing stock, the delivery of new homes and delivering initiatives to help create better neighbourhoods. The report presented looked at how far those promises had been achieved and how any outstanding promises would be delivered post March 2012.

The five outstanding promises related to:

- Provision of car parking
- Investment in estate re-modelling to improve safety
- Provision of affordable housing
- Replacement of fascias and soffits
- Re-roofing

The report detailed how the full delivery of these promises would be achieved. Members commented that in general the report was excellent and that CCH had successfully delivered in most areas, however the delivery of 151 affordable homes against a target of 200 was disappointing and Members discussed whether as a result, an increase in the target should be imposed.

Councillor Alistair Bradley proposed and Councillor Dennis Edgerley seconded a proposal to increase the affordable homes target from 200 to 240 properties by 2013.

RESOLVED –

1. **That the CCH position statement on all promises, as contained in Appendix 1 and the main report, be noted.**
2. **That the position negotiated with CCH as set out in paragraphs 20 to 34 be approved as an agreement between CCH and the Council post March 2012 on a number of key promises, with the following exception:**
 - **the target for delivery of affordable homes be revised from 200 to 240 by 2013**
3. **That, with the above exception, the Council formally agrees to “sign off” delivery of the tenant promises by CCH; and**
4. **The Council agrees to a deed of variation being created in respect of the management rather than the transfer of properties to CCH as a temporary measure.**

11.C.228 LOCAL DEVELOPMENT FRAMEWORK: AMENDMENTS TO THE CORE STRATEGY

A report was presented to Members on the Central Lancashire Core Strategy following the receipt of correspondence from the Inspector which found the Central Lancashire Core Strategy unsound on the subject of housing delivery.

The report set out the reasons for this determination and made recommendations for changes to the Core Strategy to ensure compliance with the Inspector's recommendations.

The issues in relation to housing policy had been identified by the Inspector as:

- Housing requirements – the need to adopt the RSS figures
- Increase and clarify opportunities to deliver enough housing development
- Build in more flexibility to cater for potential problems with delivery in the future
- Consider the possible implications of the Draft National Planning Policy Framework.

Councillor Alan Cullens, Executive Member for Partnerships and Planning proposed, the Executive Leader seconded and it was **RESOLVED –**

1. That the proposed changes to Policies 1 and 4 of the Core Strategy be approved (accepting any subsequent changes approved by South Ribble and/or Preston Councils specifically in respect of locations within their authority areas).

2. That delegated authority be granted to the Director of Partnerships, Planning and Policy, in consultation with the Executive Member for Partnerships and Planning, to approve other non-policy changes.

3. That the Inspector be informed of the Council's comments on the Draft National Policy Framework when these have been completed in response to the national consultation exercise.

11.C.229 QUESTIONS ASKED UNDER COUNCIL PROCEDURE RULE 8

There had been no requests for questions from Members under Procedure Rule 8.

11.C.230 TO CONSIDER THE NOTICES OF MOTION (IF ANY) GIVEN IN ACCORDANCE WITH COUNCIL PROCEDURE RULE 10

The Council considered three motions submitted in accordance with Procedure Rule 10 by Councillor Peter Wilson:

1. Local Development Framework

"In light of the recent proposed amendments to the Central Lancashire Core Strategy, together with the ongoing proposals contained within the draft National Planning Policy Framework, this council wishes to amend the LDF Site Allocations & Development Management DPD to take account of the requirement to accommodate the greater housing numbers now demanded by the Conservative led government.

In order to reduce the need to build on our green fields in particular on the edge of villages, these amendments should detail where appropriate using higher densities in housing allocations, therefore reducing the number of overall sites, reducing the number of employment sites and provide more Brownfield sites for housing.”

Councillor Dennis Edgerley proposed and Councillor Alistair Bradley seconded the motion.

The motion was put to the vote and LOST.

2. Planning Reforms

“Chorley Council recognises the importance of protecting green belt land, green fields and open spaces, allowing for sustainable development whilst protecting such sites. The Council strongly objects to the coalition government's planning reforms, contained with the National Planning Policy Framework, which provides a legal presumption in favour of development with local authorities instructed to "plan positively for new development, and approve all individual proposals wherever possible.”

The Council expresses its support for the Daily Telegraph's Hands Off Our Land campaign and the opposition to the government expressed by the Campaign for the Protection of Rural England and the National Trust and commits to writing to the Secretary of State for Communities and Local Government urging the government to abandon the current planning reforms which propose a legal presumption in favour of development and help protect the character and nature of local communities throughout Chorley Borough.”

Councillor Peter Wilson proposed and Councillor Chris France seconded the motion.

Councillor Alan Cullens, Executive Member for Partnerships and Planning proposed and the Executive Leader seconded an amendment to the motion as follows:

That the second paragraph of the motion be deleted and the following wording added:

“That the views expressed within this motion are considered as part of the workshop and response to the Minister and that Chorley Borough Council supports the principle of the National Planning Policy Framework that puts people in the driving seat of decision making in the planning system. Therefore giving communities the power to decide the areas they wish to see developed and those to be protected.”

On being put to the vote the amended motion was CARRIED.

3. Bus Services in Euxton

“The council notes with concern the decision taken by Stagecoach to withdraw the Number 16 bus service leaving residents in many parts of the village of Euxton cut off from local services. The council further notes that it is set to receive £427,500 in Section 106 monies for the purposes of Public Transport and Community Facilities from the Group 1 development on Buckshaw Village. Given that Stagecoach have indicated that they would be happy to provide a new service, if the necessary funding was made available, to replace the Number 16 and thereby linking the two railway stations of Euxton and Buckshaw Village, Chorley Council supports the Member of Parliament for Chorley in his proposal to approach BAE Systems and lobby for the early release of the Section 106 monies in order to provide this important bus service for the residents of Euxton.”

Councillor Paul Walmsley proposed and Councillor Alistair Bradley seconded the motion.

Councillor Peter Goldsworthy, Executive Leader proposed and Councillor Alan Cullens, Executive Member for Partnerships and Planning seconded, an amendment to defer the motion to the next meeting of the Council (Policy Council on 15 November) to allow a business case to be drawn up for the provision of a new bus service in the area.

On being put to the vote the amended motion was CARRIED.

11.C.231 ANY OTHER ITEM(S) THE MAYOR DECIDES IS/ARE URGENT

The Mayor accepted an item to revise the membership of the Development Control Committee.

RESOLVED – that Councillor Dave Rogerson replace Councillor Matthew Crow on the Development Control Committee.

Mayor

This page is intentionally left blank

Report of	Meeting	Date
Chief Executive (Introduced by the Executive Member for Policy and Performance)	Policy Council	15 November 2011

CORPORATE STRATEGY 2011/12 TO 2014/15

PURPOSE OF REPORT

- To seek approval of the Corporate Strategy for 2011/12 to 2012/13

RECOMMENDATION(S)

- That the refreshed Corporate Strategy be approved

REASONS FOR RECOMMENDATION(S)

(If the recommendations are accepted)

- The Corporate Strategy is the key document within the council's corporate business planning process and is a key driver for delivering the council's long-term vision, priorities, strategic outcomes and targets. To ensure the document remains relevant, the Corporate Strategy is reviewed and refreshed on an annual basis and where appropriate changes are recommended including the introduction of new key projects to support achievement and deliver real improvements for the community we serve.

ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

- None

CORPORATE PRIORITIES

- This report relates to the following Strategic Objectives:

Strong Family Support	✓	Education and Jobs	✓
Being Healthy	✓	Pride in Quality Homes and Clean Neighbourhoods	✓
Safe Respectful Communities	✓	Quality Community Services and Spaces	✓
Vibrant Local Economy	✓	Thriving Town Centre, Local Attractions and Villages	✓
A Council that is a consistently Top Performing Organisation and Delivers Excellent Value for Money			✓

BACKGROUND

- The Corporate Strategy provides a clear statement of what the council aims to achieve over the next three years. It is developed against the backdrop of the Sustainable Community Strategy and the key issues facing the borough. The Corporate Strategy sets

out not only the Council's vision, priorities, strategic objectives and desired long term outcomes for the period 2011/2012 to 2014/2015, but also how we will measure our achievements and those key projects which will be delivered in the short to medium term, covering the period up to October 2012.

7. The Corporate Strategy was fundamentally changed last year, following the changes that were made to the Sustainable Community Strategy. This included changing the vision, strategic objectives and long term outcomes based on extensive consultation with residents, partners, elected Members and staff to find out what was important to them and what needed improving in Chorley.
8. A copy of the refreshed Corporate Strategy is attached as Appendix A.

PERFORMANCE IN THE CORPORATE STRATEGY 2010 - 2011

9. Detailed analysis of the performance in the delivering the Corporate Strategy over the last year is included in the second quarter performance report, presented to the Executive Cabinet's November meeting.
10. Overall performance has been strong in the last twelve months. There were 15 projects included in the strategy. At the end of the second quarter, five had completed, and nine were rated as green. Most of these are due to complete early in the new year, although three will continue into next year's corporate strategy.
11. Performance in key measures is also strong. At the end of the second quarter, it was possible to report against 12 of the key measures. Of these, 83% were on or above target. Only two were below target, and should improve over the next quarter.

SUMMARY OF PROPOSED CHANGES TO THE CORPORATE STRATEGY

12. The Corporate Strategy was substantially changed last year, based on the extensive consultation undertaken as part of the refresh of the Sustainable Community Strategy. To ensure that there is some consistency in the stated vision and objectives of the council, and enable the long term outcomes to be achieved, it is proposed to make no changes to the vision, strategic objectives and long term outcomes this year.
13. The measures and targets were also refreshed last year. The targets set run until March 2012, and the measures were selected based on ensuring that the long term outcomes are demonstrably achieved. Given that the long term outcomes are not being changed and the targets are still valid, it is proposed that the measures and targets are not changed this year.
14. The key projects within the two programmes of the strategy, 'Improving Chorley' and 'Improving the Council' are mostly planned to complete over the twelve month period between October 2010 and November 2011. Therefore, new projects are suggested for the next twelve month period, to support the council in achieving its vision and long term outcomes.
15. The projects have been developed following a session open to all Councillors, and to ensure that the council addresses issues facing residents and delivers improvements against the long terms outcomes. The numbers in brackets next to each project refer to the strategic objective that each project addresses.

IMPLICATIONS OF REPORT

16. This report has implications in the following areas and the relevant Directors' comments are included:

Finance	✓	Customer Services	
Human Resources		Equality and Diversity	
Legal		No significant implications in this area	

COMMENTS OF THE STATUTORY FINANCE OFFICE

- 17. There are no immediate financial implications of this report. The main implications of the strategy are in the management of staff resource and capacity, which will be managed through the council’s business planning process. The corporate strategy will form the backdrop for the budget planning process for 2012/13.

COMMENTS OF THE HEAD OF POLICY AND COMMUNICATIONS

- 18. An Integrated Impact Assessment has been undertaken on the overall Corporate Strategy, and individual impact assessments will be completed for each key project. The strategy itself includes a number of projects and strategic objectives that focus on improving outcomes and the quality of life for the equality strands identified in the Council’s Equality Scheme.

COMMENTS OF THE MONITORING OFFICER

- 19. It is appropriate to regularly refresh the Corporate Strategy to ensure its relevance. All necessary steps have been taken to demonstrate a transparent and robust process.

GARY HALL
CHIEF EXECUTIVE

There are no background papers to this report.

Report Author	Ext	Date	Doc ID
Chris Sinnott	5337	3 November 2011	Corporate Strategy Refresh 2011

This page is intentionally left blank

Our Vision:

Chorley will smile as the most attractive, caring and vibrant place in the North West to live, work, invest, play and visit. People will be healthy and happy in safe communities where they can achieve their ambitions. The Council will be a consistently top performing organisation that delivers excellent value for money.

Theme	You and Your Family			You and Your Community			You and Chorley		You and Your Council
Strategic Objective	Strong Family Support	Education and Jobs	Being Healthy	Pride in Quality Homes and Clean Neighbourhoods	Safe Respectful Communities	Quality Community Services and Spaces	Vibrant Local Economy	Thriving Town Centre, Local Attractions and Villages	A Council that is a Consistently Top Performing Organisation and Delivers Excellent Value for Money
Long Term Outcome	<p>1.1 Ensure early intervention and prevention of health and wellbeing problems</p> <p>1.2 Use a whole family approach to address problems and provide support</p> <p>1.3 Support the ageing population to be healthy and independent</p>	<p>2.1 Improve skills across the family</p> <p>2.2 Improve links from good quality education to employment</p> <p>2.3 Promotion and uptake of local job prospects</p>	<p>3.1 Reduced health inequalities</p> <p>3.2 Families enabled to make healthy lifestyle choices</p>	<p>4.1 Provision of quality affordable housing</p> <p>4.2 Clean streets</p> <p>4.3 Communities that residents actively take care of and improve</p>	<p>5.1 Safe communities</p> <p>5.2 Cohesive communities where people get on well together</p>	<p>6.1 Clean, safe and well used open spaces</p> <p>6.2 Empowered local people managing community assets</p>	<p>7.1 Promote knowledge based inward investment</p> <p>7.2 Support a strong, indigenous business base</p> <p>7.3 Ensure families and communities reach their full economic potential</p>	<p>8.1 A contemporary market town with good quality shops</p> <p>8.2 Places to visit, play, enjoy as a tourist destination</p> <p>8.3 Thriving local villages</p>	<p>9.1 Community aspirations are delivered through the efficient use of resources and effective performance management.</p> <p>9.2 An excellent community leader</p> <p>9.3 A provider and procurer of high quality, co-ordinated, public services</p> <p>9.4 An excellent Council that is continually striving to improve</p> <p>9.5 Reduce the Council's energy consumption</p>
Measures and Targets	<p>The % of 16-18 year olds who are not in education, employment or training (NEET). Target: 5.1% by March 2012 (1, 2, 7)</p> <p>Overall employment rate (2, 7, 8). Target: 68% by March 2012</p> <p>Rate of regular physical activity among older people. Target: 16.7% by March 2012 (1.3, 3.1)</p> <p>% residents taking 3x30 minute moderate physical activity per week. Target: 23.8% by March 2012 (1, 3)</p> <p>Under 18 conception rate. Target 38.7 per 1,000 by March 2012 (1, 3)</p> <p>% of health checks resulting in a referral. Target 40% by March 2012 (1, 3)</p>			<p>% of the population feeling safe during the day. Target: 90% by March 2012 (1.2, 4.3, 5.1, 5.2)</p> <p>% of the population feeling safe at night. Target: 50% by March 2012 (1.2, 4.2, 5.1, 5.2)</p> <p>% of people who feel they can influence decisions in their locality. Target: 32% by March 2012 (4, 5, 6)</p> <p>Number of affordable homes delivered. Target: 50 by March 2012 (4, 5)</p> <p>% of people satisfied with parks and open spaces. Target: 72% by March 2012 (4, 6, 9)</p> <p>Satisfaction with street cleanliness. Target: 63% by March 2012 (4, 6, 9)</p> <p>Satisfaction with leisure facilities. Target: 53% by March 2012 (4, 6, 9)</p> <p>% of people who regularly participate in volunteering. Target: 23.6% by March 2012 (4, 5, 6)</p> <p>Street and environmental cleanliness. Targets: Litter: 4.6%; Detritus: 6%; Graffiti: 1.5%; Fly-Posting: 1% by March 2012 (4, 6)</p> <p>% of people satisfied with waste collection. Target: 75% by March 2012 (4, 6, 9)</p> <p>% of household waste sent for reuse, recycling or composting. Target 50% by March 2012 (4, 6, 9)</p>			<p>New businesses established. Target: 53 per annum (2, 7, 8)</p> <p>New businesses established and sustained for 12 and 24 months. Target: 12 months: 91%; 24 months: 89% (2, 7, 8)</p> <p>Town Centre Visits. Target: 34,814 by March 2012 (2, 8)</p> <p>Vacant Town Centre Floor Space. Target 7.5% by March 2012 (2, 7, 8)</p> <p>Working age people receiving out of work benefits Target: Better than regional average by March 2012 (2, 7, 8)</p> <p>Median workplace earnings in the borough. Target: Better than regional average by March 2012 (2, 7, 8)</p> <p>% of people satisfied with their neighbourhood as a place to live. Target: 84% by March 2012 (4, 5, 6, 8)</p> <p>% of people who feel their communities are places where people from different backgrounds get on well together. Target: 82% by March 2012 (1, 4, 5, 6, 7)</p>		<p>% of residents satisfied with the way the Council runs things. Target 51% by March 2012 (9)</p> <p>Achieve a balanced budget over the MTFS period (9)</p> <p>% residents who feel that Chorley Council provides value for money. Target: 37% by March 2012 (9)</p> <p>CO₂ emissions from local authority operations. Target: 5% reduction by March 2012 (9.5)</p> <p>The level of avoidable contact. Target: 20% by March 2012 (9)</p> <p>% of staff satisfied with the Council. Target 85% by March 2012 (9)</p> <p>% of customers satisfied with the way they were treated by the Council. Target 80% by March 2012 (9)</p>
Key Projects November 2011 – October 2012	<h3>Improving Chorley</h3> <ul style="list-style-type: none"> Deliver the Lex s106 open spaces scheme (4, 5, 6) Deliver the allotment project (4, 5, 6) Provide start up support for local businesses (2, 7, 8) Deliver phase two of the support for high quality independent businesses (2, 7, 8) Deliver a Jubilee weekend event (4, 5, 6, 9.2) Deliver year two of the S106 play and recreation fund (3, 4, 5, 6, 8.3) Develop and deliver a bus shelter improvement plan (4, 6) Explore the development of a service package for accommodation of 16 and 17 year olds (4.1) Develop a scheme to encourage volunteering among older people (1.3, 4.3) Develop an action plan to tackle social isolation in the borough (1, 4, 5, 6) 				<h3>Improving the Council</h3> <ul style="list-style-type: none"> Implement the framework for strategic partnerships (9.1, 9.3, 9.4) Implementation of the customer services migration plan (9.1, 9.3, 9.4) Undertake the streetscene modernisation project (4, 6, 9.1, 9.3, 9.4, 9.5) Relocate the council's depot (9) Migrate the regulatory services to a single ICT platform (9.1, 9.4) Refresh the council's website (9.1, 9.2, 9.4) Deliver the Sharepoint EDMS project (9.1, 9.4) 				

This page is intentionally left blank